



Interreg
Latvija-Lietuva
Eiropas Reģionālās attīstības fonds



IZAUGSMES KVARTĀLS

LLI-59 The Cycle of Practical Training and Events Fostering Cooperation between Institutions and Capacity Building of Employees (OPEN LEADERSHIP)

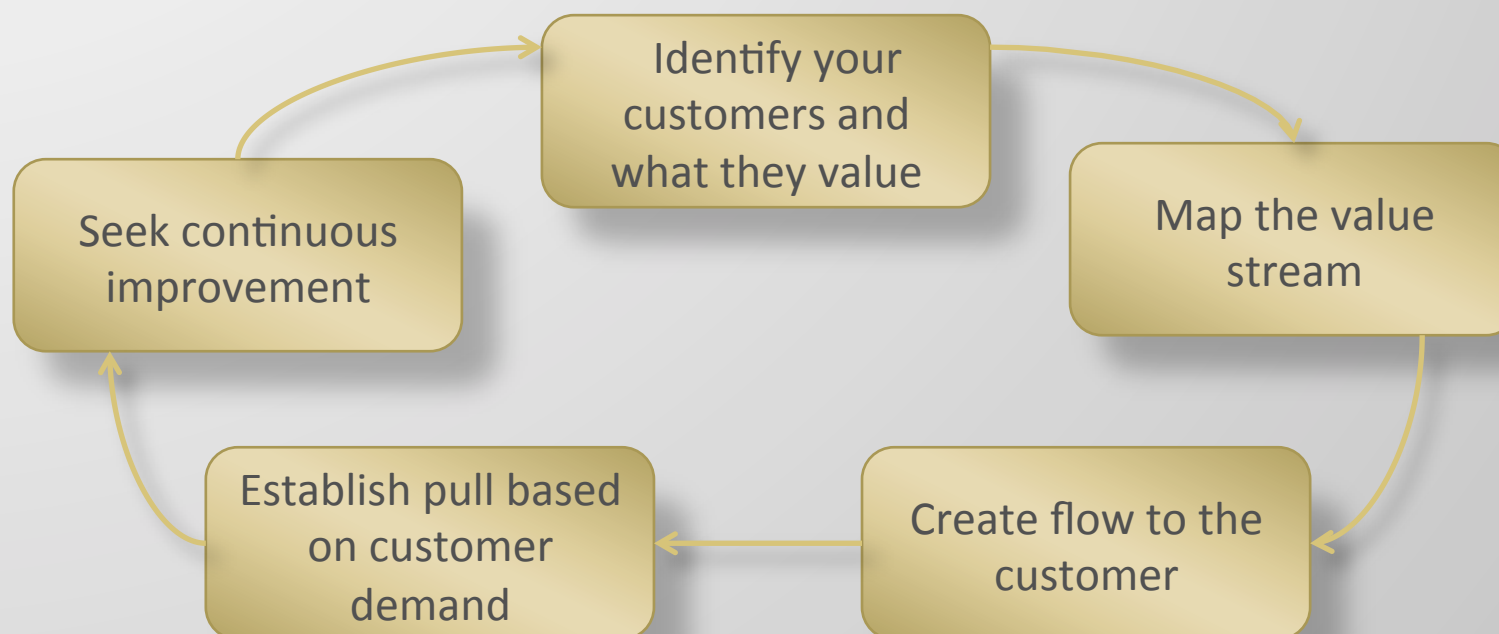
Lean tools: KAIZEN –

The most successful strategy in Toyota business management model

International training - experience exchange visit
Preiļi, Sep 12, 2018

Five pillars of success – basis of Lean

Create value for your client without waste!



Nine wasteful actions

- Overproduction
- Inventory
- Transportation
- Waiting
- Movement
- Low quality
- Overprocessing
- Wasting resources
- Unused worker creativity

Kaizen and your office:

Zero Tolerance for Waste

- Kaizen events concentrate on the identification and elimination of waste

A Stable Production Environment

- Kaizen events seek to make positive improvements to the process to create a better, more effective process

Customer “Pull” / Just-in-Time

- Kaizen helps to improve overall quality and thus ensures on-time delivery

Kaizen

(Ky-Zen)
Continual Improvement

Kai = Change
Zen = Good (for the Better)

What is Kaizen?

- Basic philosophy developed in the US, but improved by Toyota
- Intent is to involve all employees in small, daily improvements in their work areas
- Events are typically 3-5 day in length (depending upon the size of the area) where multiple kaizen ideas are identified and executed
- Broad goal for events determined by plant management -goals for specific efforts set by kaizen team

Benefits of Kaizen

- ✓ **Teamwork** - Everyone is able to participate & make improvements!
- ✓ **Communication** - Improved relations between peers also between team members & management!
- ✓ **Education** - Improved problem solving skills!
- ✓ **Awareness** - Understanding of broad issues & objectives!
- ✓ **Confidence** - Stronger feelings of self worth!
- ✓ **Empowerment** - Increased control over job & work environment!

Benefit of Small Daily Improvements

